### BHATIA COMMUNICATIONS & RETAIL (INDIA) LIMITED



CIN: L32109GJ2008PLC053336

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Date: 23/07/2021

To BSE Limited Phiroze Jeejeebhoy Towers Dalal Street Mumbai- 400001

Script ID/Code : BHATIA/540956

Subject

: Disclosure of information pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Dear Sir/Madam,

In compliance with Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. Kindly find enclosed herewith a copy of Results presentation with respect to the Financial results for the Quarter and Year ended 31<sup>st</sup> March, 2021 of the company.

Kindly take the above information on record and oblige.

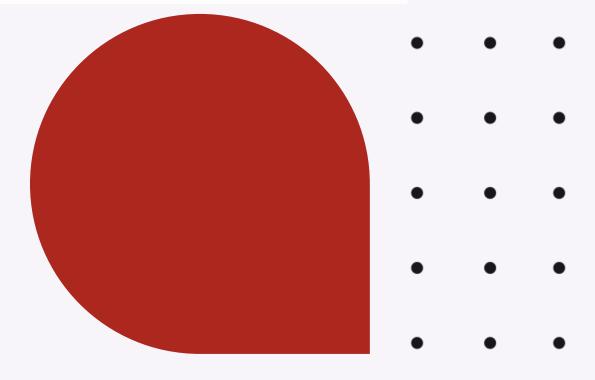
Thanking you. Yours Faithfully.

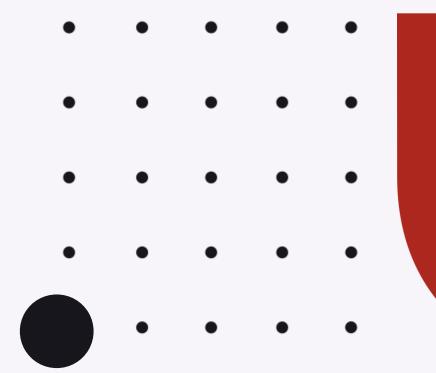
For Bhatia Communications & Retail (India) Limited

Sanjeev Harbanslal Bhatia Managing Director DIN: 02063671

Place: Surat Encl: As Above







## Bhatia **Communications & Retail** (India) Limited

### Q4 FY2021 Earnings Presentation



### Safe Harbour

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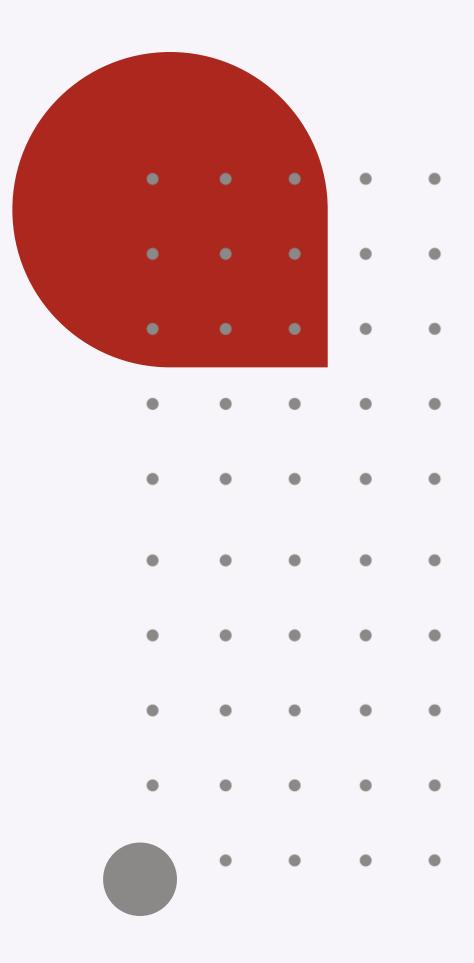
## List of Contents

### **Business Overview**

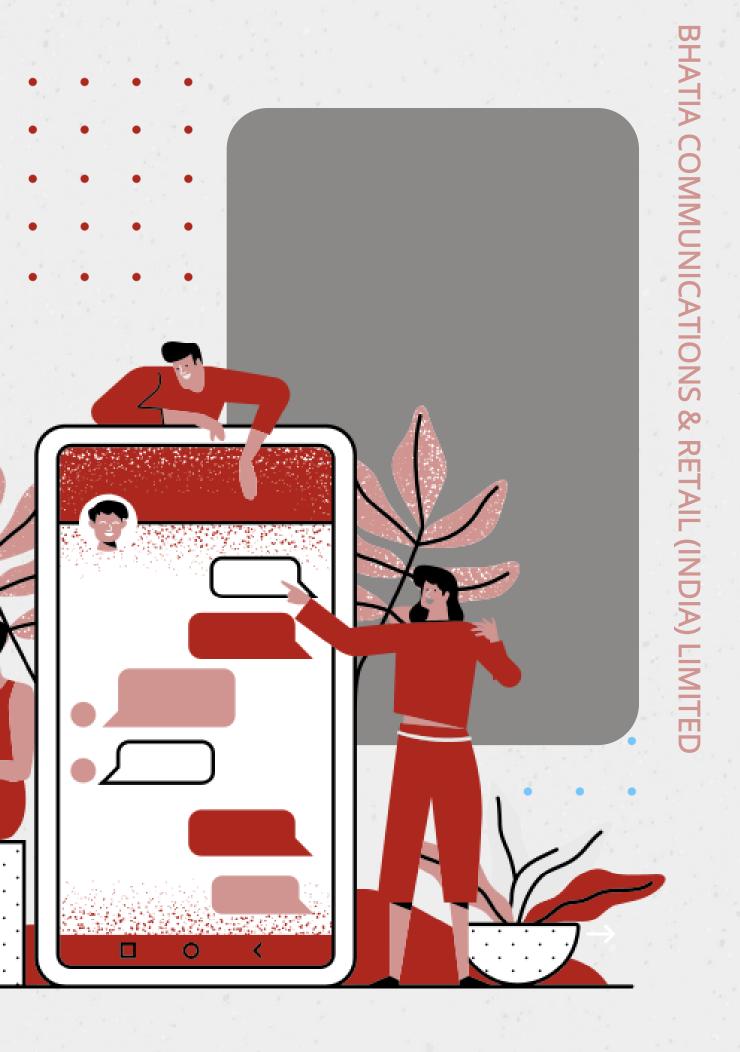
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Key Financials

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Business Overview



### Problem

**Quality Electronic Products** with after-purchase customer service.

### Existing Alternatives

There are regional players, having minimal presence, but they're unable to provide end-to end solution. However, there is competition from large retail giants, but we have been easily able to compete with them.

### Solution

PAN Gujarat presence with 100+ outlets, providing premium quality Electronic products of various brands.

### **Key Metrics**

Conversion rate – 98%

Proportion of customers entering the store and ending up buying a product.

### **Unique Value** Proposition

Bhatia Communications & Retail (India) Limited is moving up the value chain increasing outlets with multiple products.

After Sales customer service.

First-mover advantage with strategically locating new stores.

### High Level Concept

Smart Phones and Electronic Gadgets are no more considered a luxury item, they are necessities for everyone.

#### Major Costs

- Stock Purchase.
- Employee Expenses.

### **Revenue Streams**

**Diversification of Products:** 

Number of Multi Product Outlets have increased from 69 to 95 STORES in this Quarter. Thus making sure, there is perennial flow of revenue.

### Unfair Advantage

- Competitive pricing.
- Customer Service.
- Wide range of products.
- Strong distribution network across Surat city

### Channels

Direct marketing, social media, ads along with tieup with Financial Channel Partners is helping the company reach wider audience.

### **Customer Segments**

- 18+ age group.
- Shift witnessed from lowrange mobile phones to premium smart phones.
- Average range of smartphones ~ ₹10,000 -₹15,000

### Early Adopters

- The company is updated with the current trend in handsets and other electronic devices.
- Strategically opening stores in locations where no regional or big retail player has its presence gaining first mover advantage.



- comes to Electronics.
- purchases.



### Offline Continues to Offer Everything Online Can't.

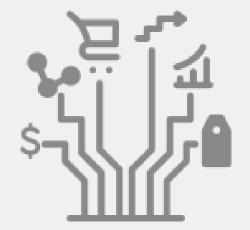
- Personal Customer Service, which is especially important for Indians when it

- After Sales Service, any customer can walk-in anytime after a sale for additional support, this bolsters repeat

- Tangible marketing, only offline stores enable consumers to come and try the product themselves before buying.

# Focus Areas

Where we are focusing specifically



Marketing



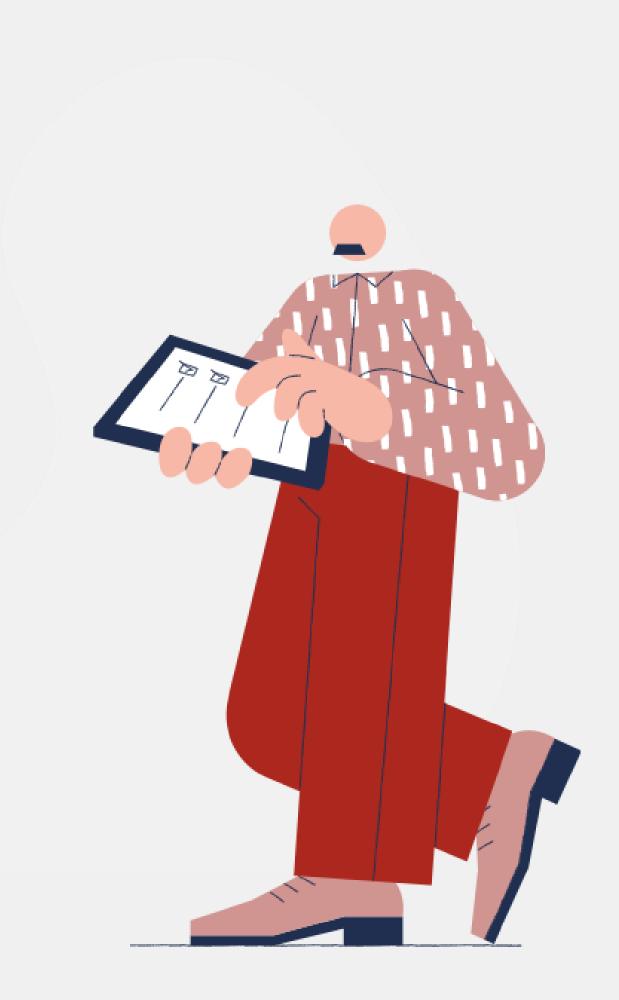
Operations

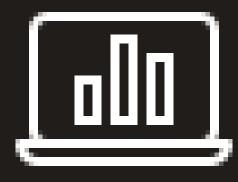




Supply Chain

Sales





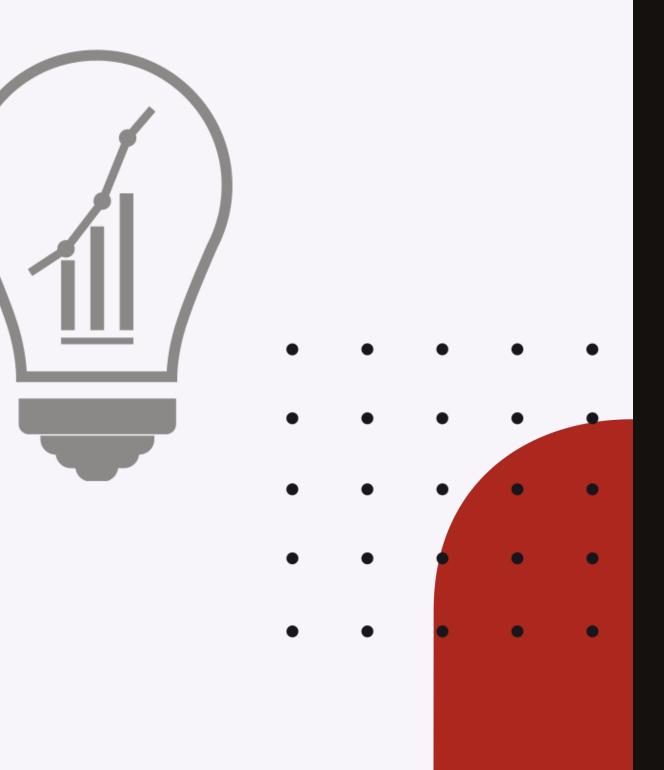
Key Metrics

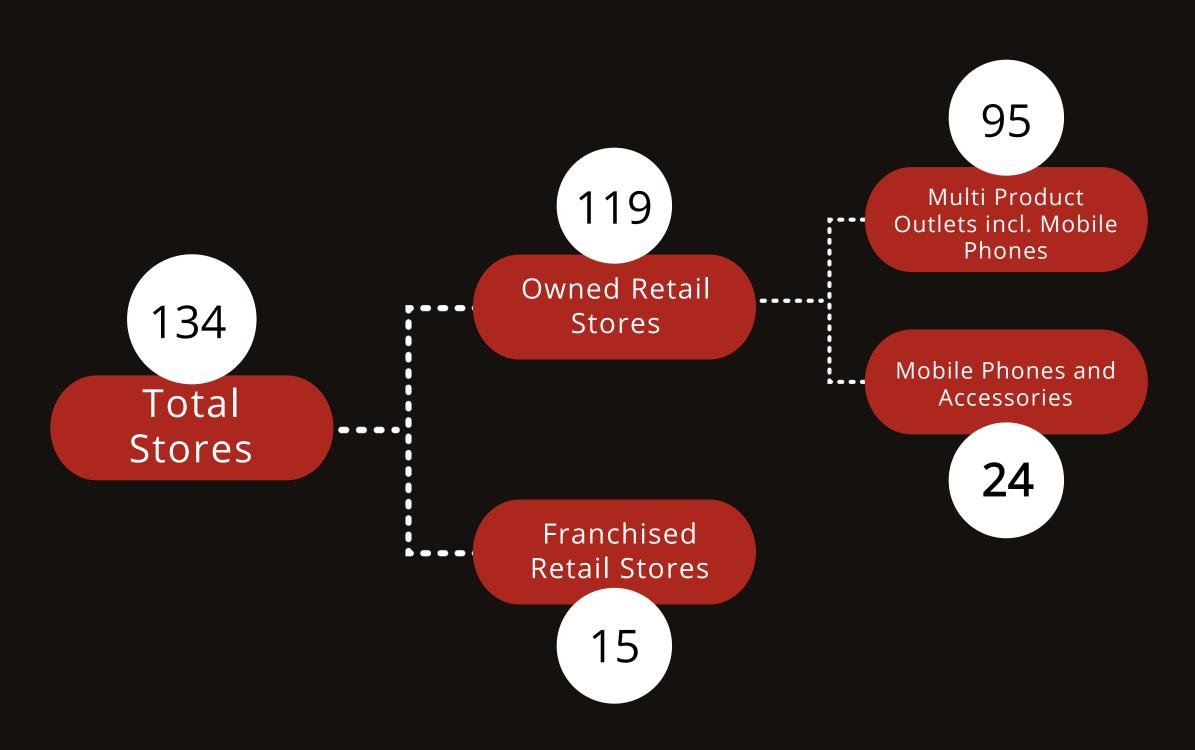
# Conversion Rate

Total Sq. Feet **1,17,450** 

# Revenue Per Sq. Feet **₹4,324**

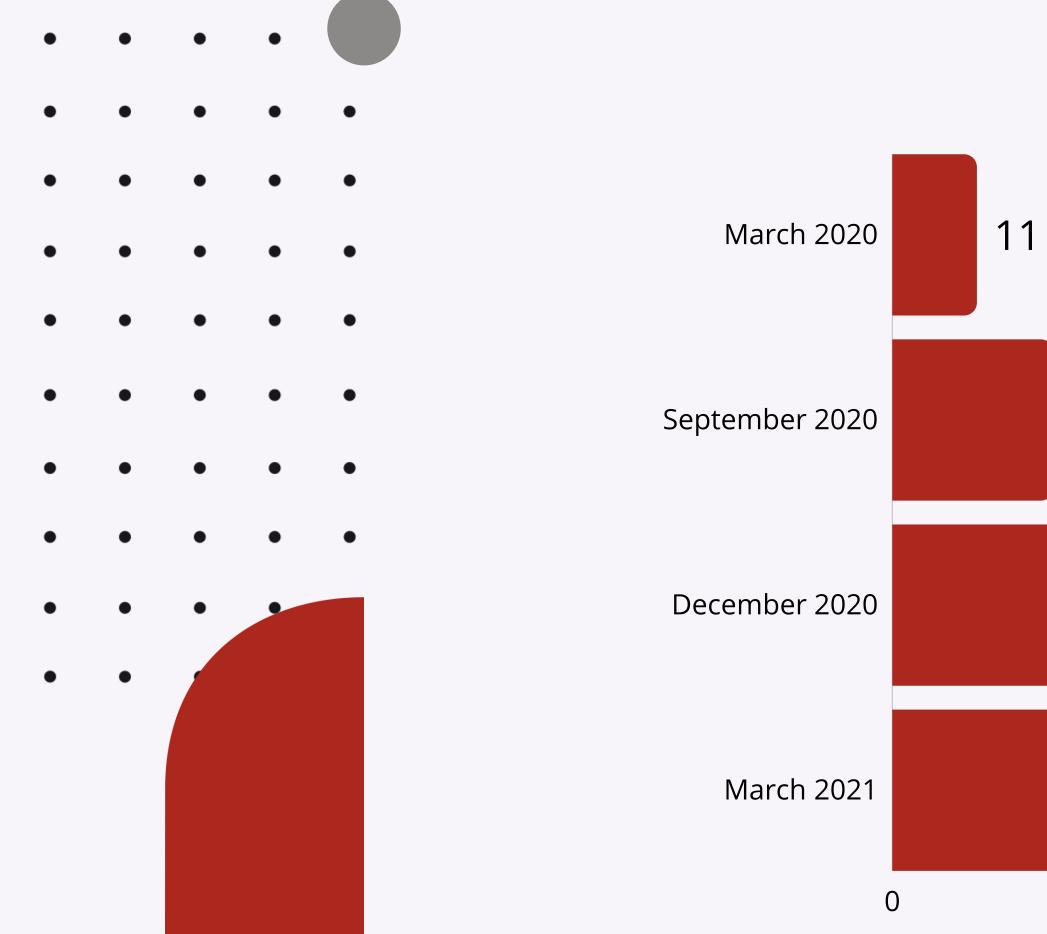
### Number of Stores: An Overview

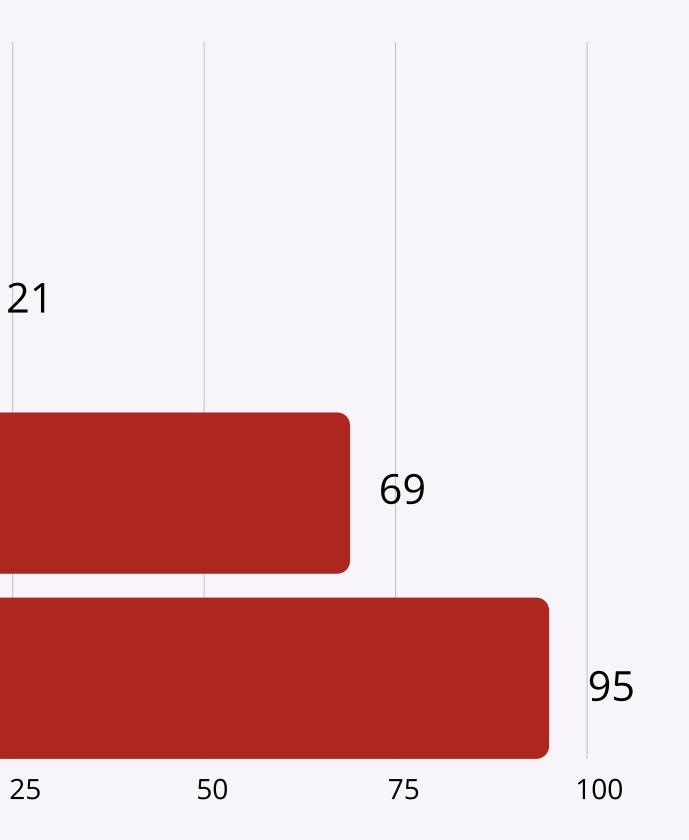




\*\*\*Multi-product outlets include outlets which sell mobile phones + other electronic equipments.

### Number of Multi-Product Outlets



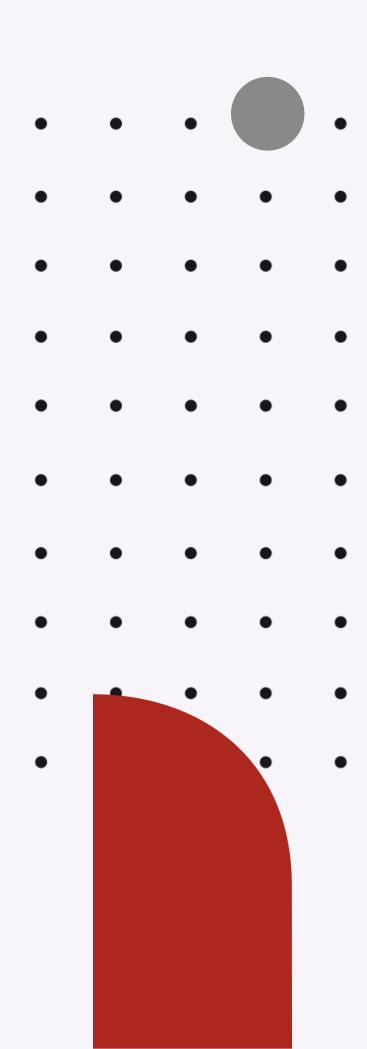


### Revenue Breakup Q4 FY2021

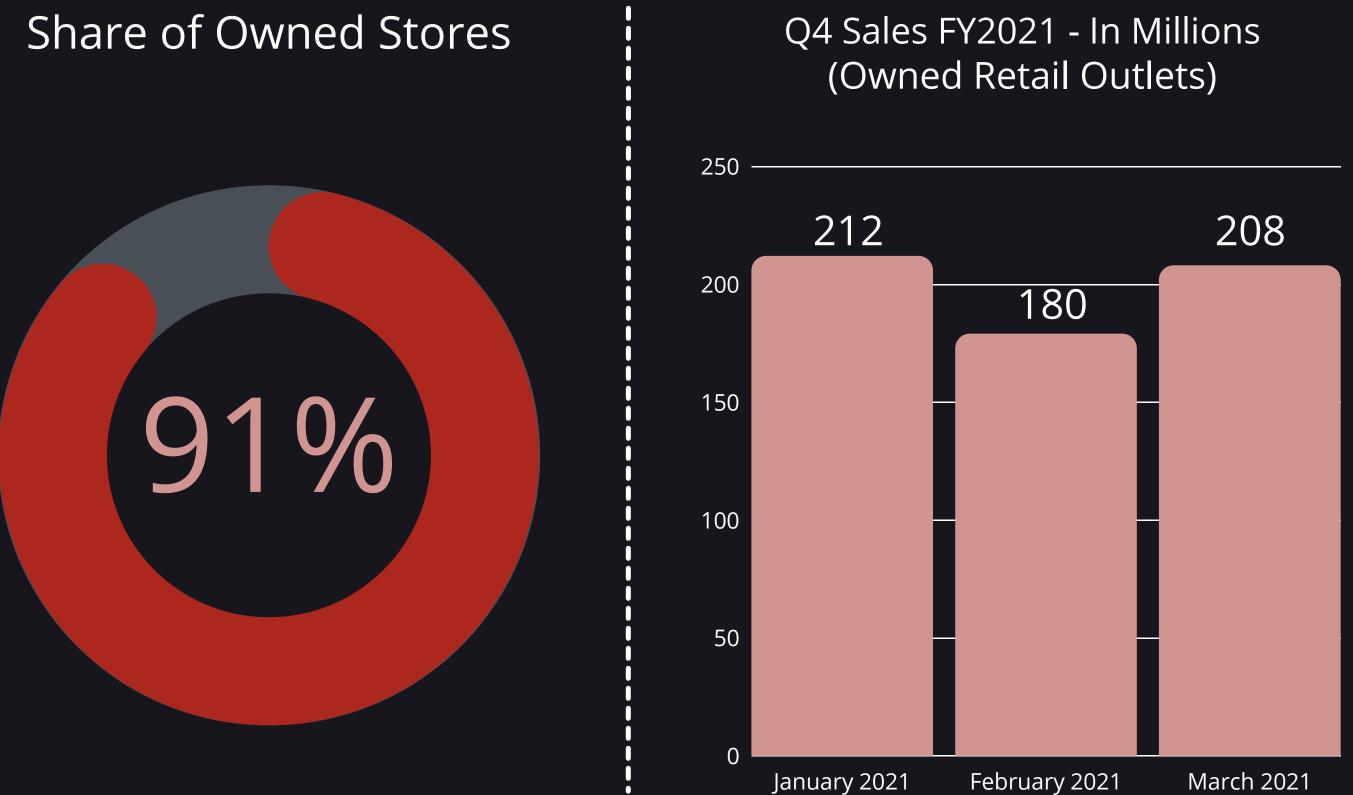
Franchised Retail Stores - 9%

Retail 91%

# Owned Stores -



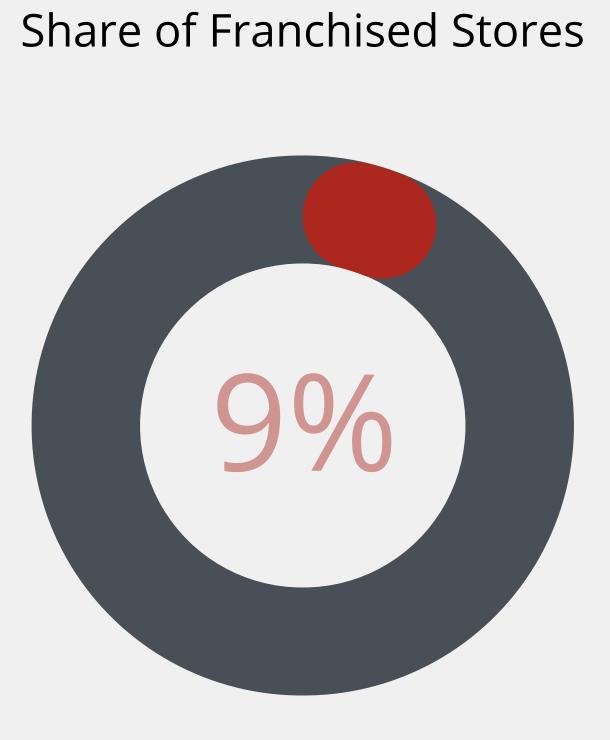
### **Owned Retail Stores**

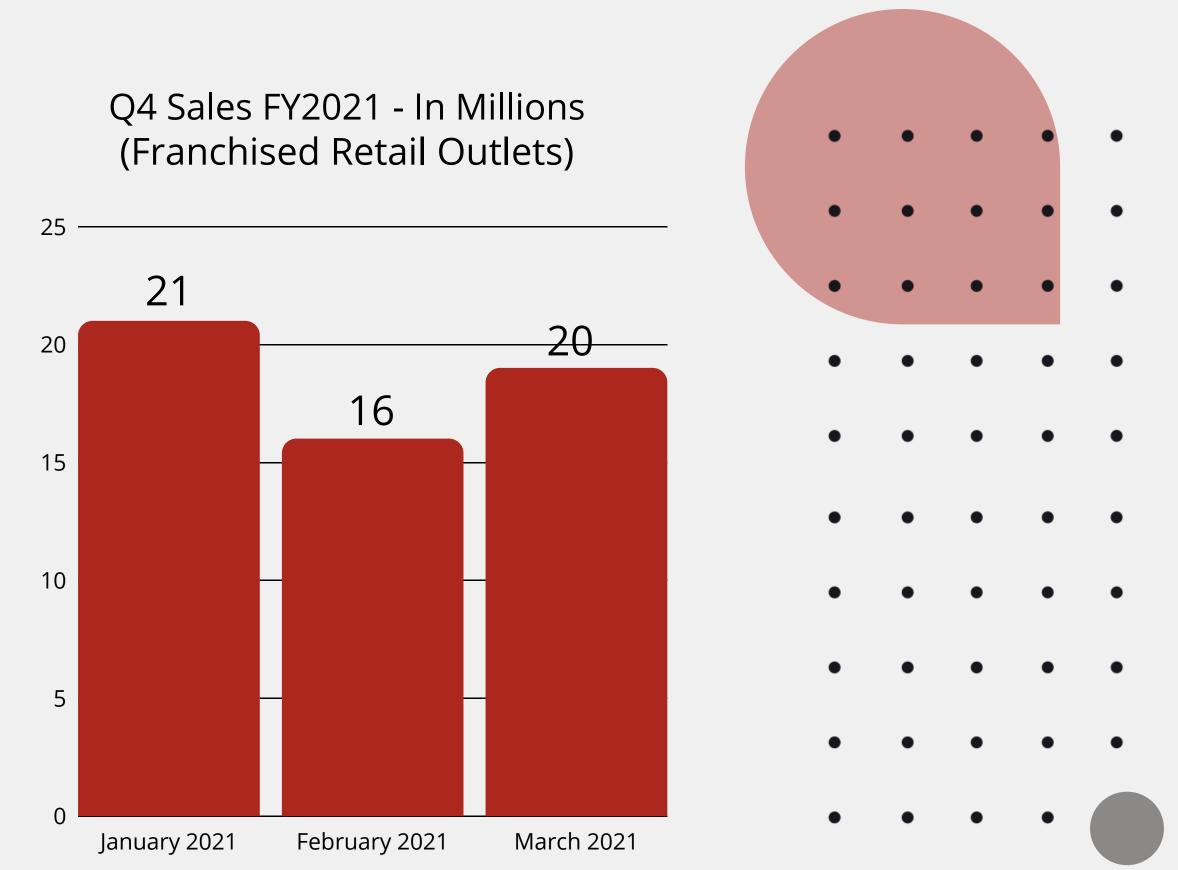




**\*\*** Sales amount (without) net of returns; after GST

### Franchised Retail Stores





**\*\*** Sales amount (without) net of returns; after GST

#### Strengths

- Experienced Promoters and Management Team with a very Active Marketing Team.
- Trained Work force with 1000+ Advisors.
- Diversification of products.

#### Weaknesses

- Limited Mobile Network Infrastructure in rural areas would make going PAN Gujarat difficult.
- Lack of Resource Availability as compared to some of the big giants.

#### Opportunities

- Under penetration of smart phone, smart TV, Air-Conditioner markets.
- People shifting from non-smart phones to smart phones.
- Rising Disposable Income of people.

### Threats

- Competition from both big and small Players.
- Low Entry barriers for new entrants.
- Online platform bringing in competition.



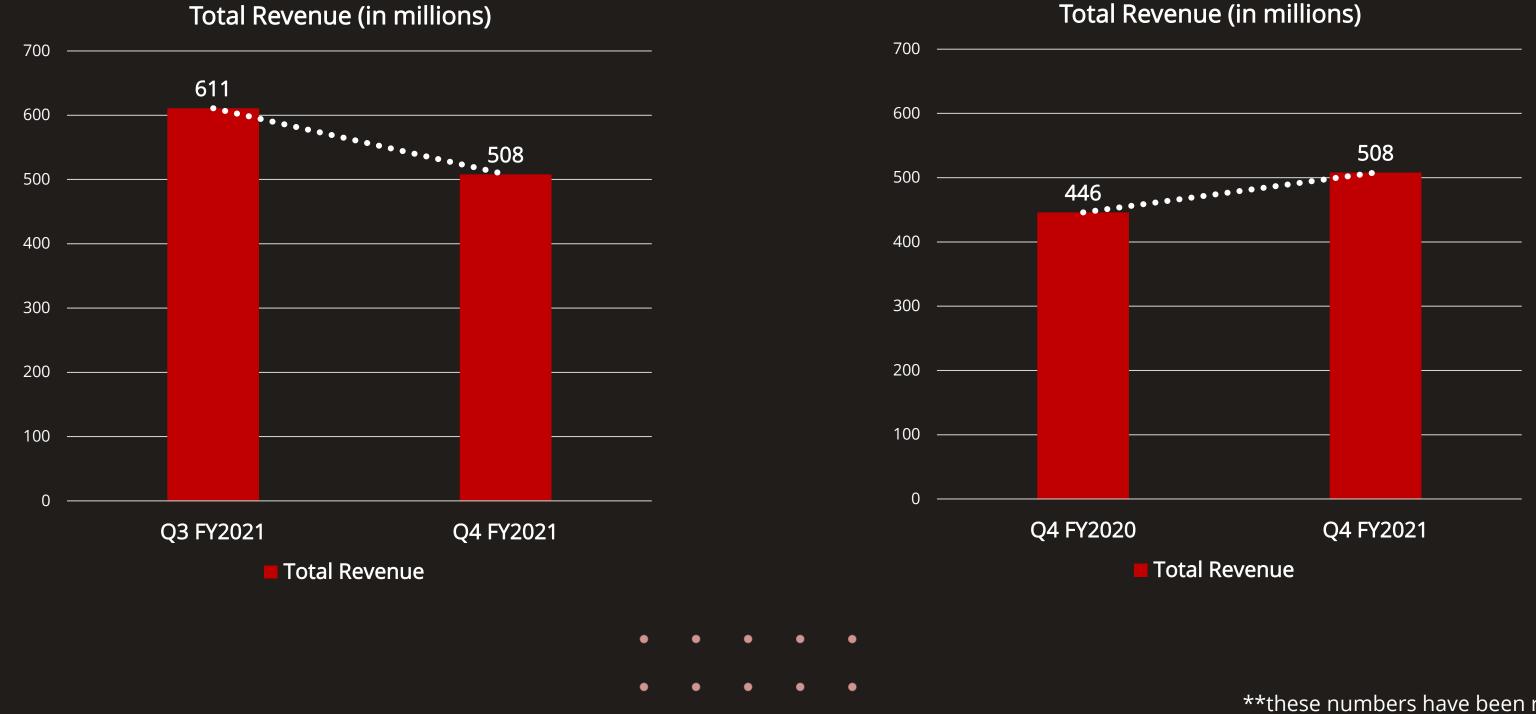
# SWOT Analysis

# Key Financials



### Financial Performance: Total Revenue

### QoQ comparison

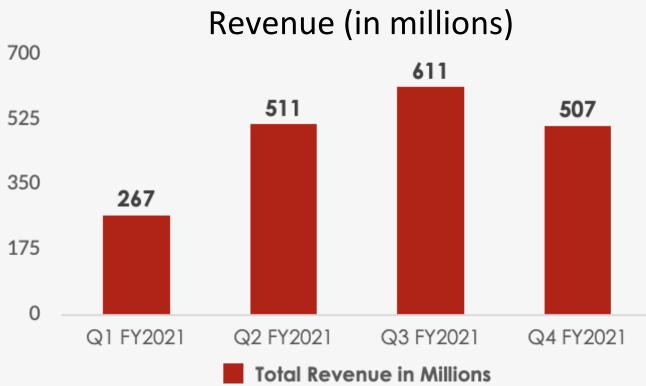




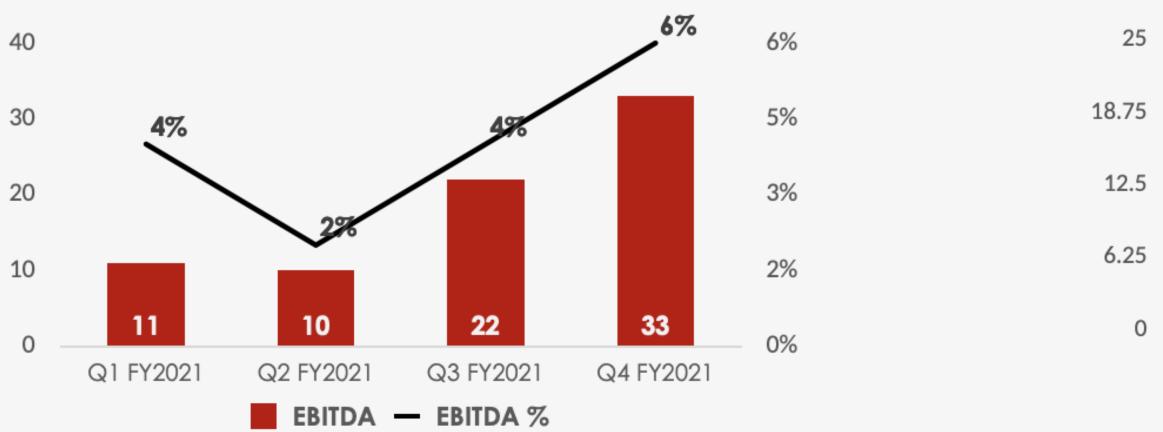
### YoY comparison

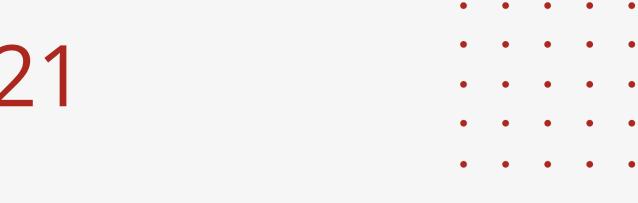
#### Total Revenue (in millions)

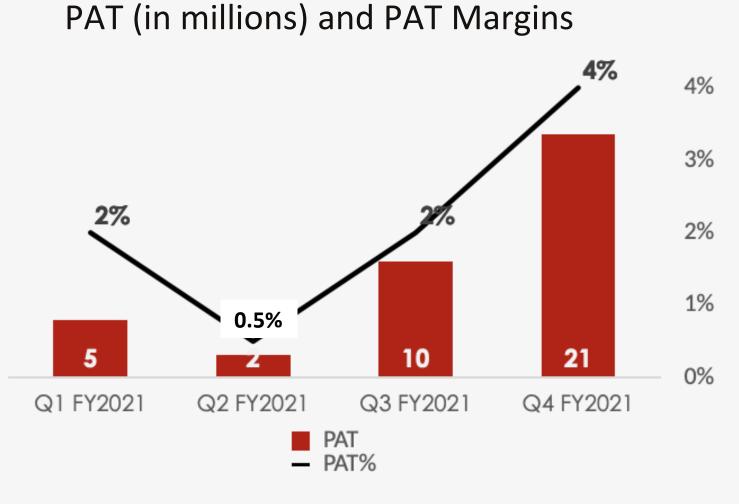
### Financial Performance: Q4 FY2021



**EBITDA** (in millions) and **EBITDA** Margins

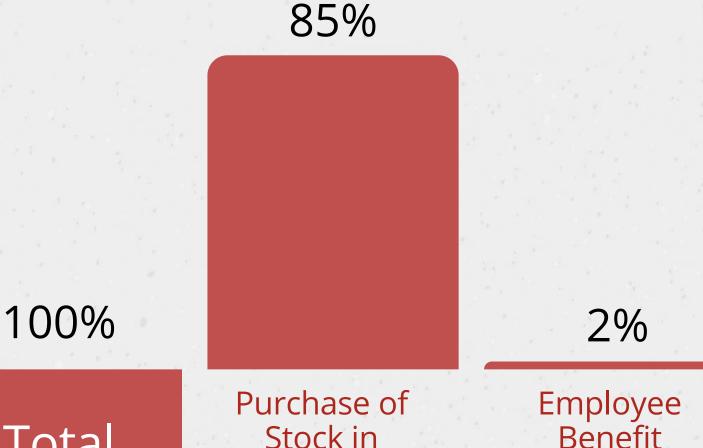






# Margin Percentage Bridge

Q4 FY2021



Total Revenue Stock in Trade

Benefit Expenses

Other Expenses

7%

### 6%

### **EBITDA** Margin

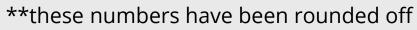
## Profitability Highlights (QoQ)

3 Months ending (in millions)	Q4 FY21	Q3 FY21	Q2 FY21	Q1 FY21
Total Revenue	508	611	511	267
Purchase of Stock in Trade	432	556	473	241
Employee Benefit Expenses	9	9	9	7
Other Expenses	34	24	19	7
EBIDTA	33	22	10	11
EBIDTA Margin	7%	4%	2%	4%
Depreciation	2	3	3	3
Finance Costs	3	4	3	3
Exceptional Items	-	-	-	-
PBT	28	15	4	6
Tax Expenses	8	6	1	1
PAT	21	10	2	5
PAT Margin	4%	2%	0.5%	2%

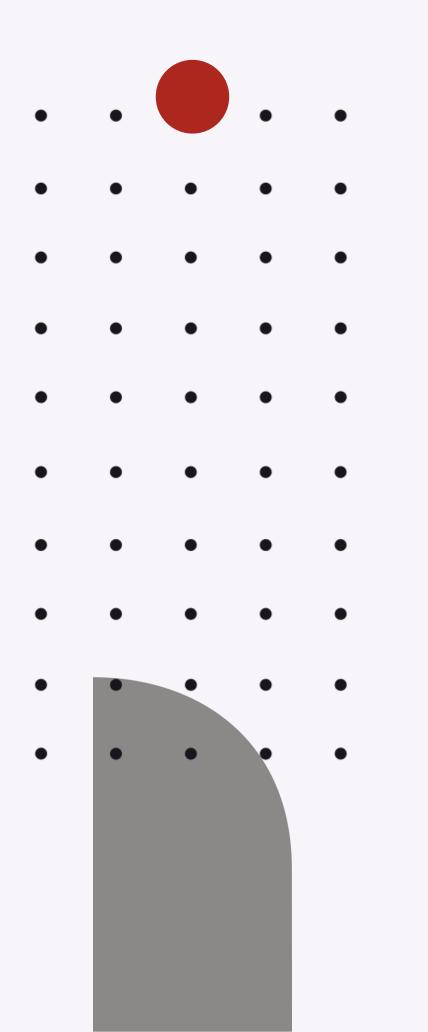


# Profitability Highlights (YoY)

12 Months ending (in millions)	FY21	FY20
Total Revenue	1,897	1,870
Purchase of Stock in Trade	1,702	1,652
Employee Benefit Expenses	35	36
Other Expenses	84	83
EBIDTA	76	99
EBIDTA Margin	4%	5%
Depreciation	10	11
Finance Costs	13	15
Exceptional Items	-	-
PBT	53	73
Tax Expenses	16	19
PAT	37	54
PAT Margin	2%	3%







# We're Committed To Growth.



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